



Leadership in Quality Organisations Ana Bratkovic

General Manager

Workshop Objectives

 Exploring the qualities and practices of leaders as they drive quality

Applying these to ELT centres



What is a quality ELT centre?





Quality gurus



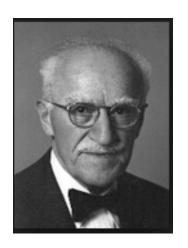
Walter Shewhart 1920s P-D-C-A



W Edwards Deming 1950s The Deming Cycle



Armand Feigenbaum 1950s Total Quality Management



Joseph Juran 1950s The Quality Trilogy – planning, improvement, control



Kaoru Ishikawa 1940s Cause Effect or Fishbone Diagram

Quality is ...

Meeting the needs of an organisation's stakeholders.

- Students (customers) and their families
- Employees including teachers & managers
- Owners including shareholders
- Suppliers eg agents, homestay services
- The regulators (government)
- Pathway providers



Delivering Quality

Delivering quality requires:

- 1. Strong leadership and governance
- 2. Good systems and policies
- 3. A culture of continuous improvement



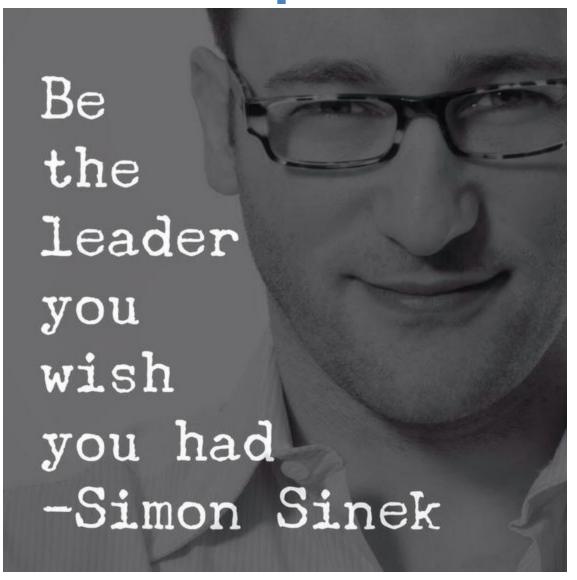
What is good leadership?







Leadership Qualities





Collaborative visionary influential empathetic innovative grounded ethical passionate honest consistent flexible focussed confident transparent inspirational passionate patient authentic decisive empowering positive fair generous persistent insightful communicative accountable

Quality practices

NEAS Quality Areas

A: Teaching Learning and Assessment

B: The Student Experience

C: Resources and Facilities

D: Administration, Management and Staffing

E: Promotion and Student Recruitment





"If your actions inspire others to dream more, learn more, do more and become more, you are a leader."

-- John Quincy Adams





Thank you

a.bratkovic@neas.org.au

www.neas.org.au